

# Benefiting Idaho Public Schools and the Permanent Building Fund

Fiscal Year 2013 Budget
Joint Finance–Appropriations Committee
February 14, 2012

FY 2013 Idaho Legislative Budget Book, 5-89, Self-Governing Agencies-Idaho Lottery

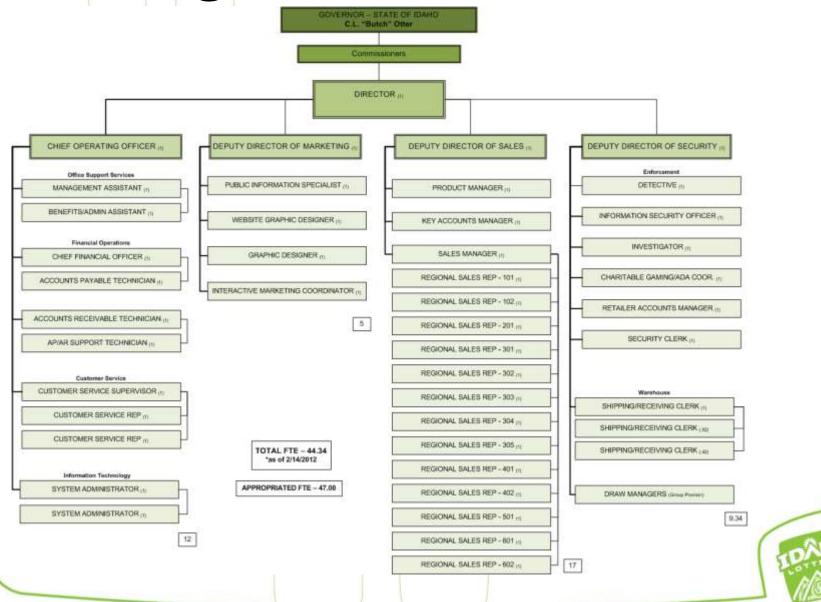
### Mission

The mission of the Idaho Lottery is to responsibly provide entertaining games with a high degree of integrity to maximize the dividend for Idaho Public Schools and the Permanent Building Fund.





## **Organizational Chart**



- Dividend Beneficiaries:
  - Idaho Public Schools and the Permanent Building Fund. Each receives 50%.
  - Proceeds above \$34 million through 2014 goes to the Bond Levy Equalization Fund, per the formula in HB 275 (2009).
- In our first 22 years, the Idaho Lottery has returned over half of a billion dollars (\$510,800,000) in dividends to the citizens of Idaho.
- The Idaho Lottery provides oversight to protect the integrity of charitable gaming in Idaho.

## **Beyond the Dividend**

FY11 Dividend – Schools, Buildings, Bond Levy (Transferred in FY12)

\$37,000,000

**FY11 Interest Income to General Fund** 

\$111,140

**FY11 State Income Taxes** 

10,518,232

**Total** 

\$47,629,372

FY11 Game Sales: \$147,205,000





# Historical Spending Authorization

|                 | Original<br>Appropriation | Supplemental /<br>Object Transfer | Expenditures | To Dividend |
|-----------------|---------------------------|-----------------------------------|--------------|-------------|
| FY11            |                           |                                   |              |             |
| Personnel Costs | \$2,619,500               |                                   | \$2,371,246  | \$248,254   |
| Operating Costs | 8,241,700                 |                                   | 6,965,634    | 1,276,066   |
| Capital Outlay  | 94,200                    |                                   | 56,093       | 38,107      |
|                 | \$10,955,400              | \$0                               | \$9,392,973  | \$1,562,427 |
| 14.1            |                           | •                                 |              |             |
| FY10            |                           |                                   |              |             |
| Personnel Costs | \$2,741,700               |                                   | \$2,438,101  | \$303,599   |
| Operating Costs | 8,265,800                 |                                   | 7,302,898    | 962,902     |
| Capital Outlay  | 100,900                   |                                   | 97,127       | 3,773       |
|                 | \$11,108,400              | \$0                               | \$9,838,126  | \$1,270,274 |
| FY09            |                           |                                   |              |             |
| Personnel Costs | \$2,842,500               | (\$23,500)                        | \$2,473,821  | \$345,179   |
| Operating Costs | 8,260,900                 | ,, ,                              | 6,403,516    | 1,857,384   |
| Capital Outlay  | 111,900                   |                                   | 84,479       | 27,421      |
|                 | \$11,215,300              | (\$23,500)                        | \$8,961,816  | \$2,229,984 |



### **Current State**

**FY2012 through January 28, 2012** 

Adjusted Game Portfolio Sales: +7.6%

Forecast FY2012 Final: \$155,500,000 (+5.6%)



Powerball price changed to \$2 on 1/15/2012. FY2012 sales through January 28, 2012 are up 17%



# Office of Performance Evaluations 2012 Audit - Recommendations

#### **LOTTERY OPERATIONS**

Define Advertising/Marketing and Promotional Costs in Idaho Code

#### **CHARITABLE GAMING**

Implement Online Form for Organizations to Submit Annual Reports

Legislature - Record Retention Clarification

Legislature - Amend Code to Offer Multi-Year Licensing

Legislature - Remove Prize Maximums for Raffle

Legislature - Remove Holiday Christmas Tree Fundraisers



# Office of Performance Evaluations 2012 Audit – Lottery Response

<u>Recommendation 1.1 – Lottery Operations</u>: Our past and current practice is to account for all costs associated with communicating our value proposition to players, retail partners, and stakeholders.

| Traditional media placement and related production (TV, radio, billboards, print) | E-mail and text communication to players, website and related digital advertising Public relations |  |
|---|--|--|
| Advertising agency fees   |  |  |
| Consumer research   | Annual reports   |  |
| Promotions  | Events   |  |
| VIP Club  | Sponsorships   |  |
| Permanent signage   | Promotional coupons  |  |
| Temporary signage   | Premiums   |  |
| Retail point of sale materials  | Ambassadors  |  |

Defining specific items in code would be problematic. The tools available to us in the future may not have been invented and brought to market yet. It may make more sense to define what <u>isn't</u> included when calculating the expenses towards the 3.5% limit: (a) employee wages and benefits; (b) travel for continuing education and conferences; and (c) general office overhead. FY2011 was 2.08% of sales.

<u>Recommendations 2.1 to 2.5 – Charitable Gaming</u>: We concur with all recommendations with minor adjustments.

### Governor's Recommendation

Currently, prizes, retail commissions, and advertising are continuously appropriated due to their variable nature based on sales.

Historically, long-term contractual agreements with key vendors that provide gaming system services and ticket printing have <u>not</u> been included in the continuous appropriation because they were based on <u>fixed priced contracts</u> for services and equipment.

As the lottery has evolved, *performance-based compensation* on a percentage of sales formula is now an industry standard in many jurisdictions including Idaho.

Due to their variable nature, the Governor recommends moving vendor fees to the continuous appropriation with a corresponding reduction in the agency's Operating Expenses for FY2013.

## **Key Vendors - history**

1990 – GTECH CONTRACT: Data line charges, all gaming equipment capitalized by Lottery, Lottery provided 3200 sq. ft. office space. Fixed price contract equivalent to 2.49% of sales

2005 – GTECH CONTRACT: Data line charges, all gaming equipment and Oracle back office capitalized by Lottery, \$16,000/week license fees, \$96/terminal satellite fee, Lottery provided 3200 sq. ft. office space. Fixed price with portions variable equivalent to 4.26% of sales

2011 – INTRALOT CONTRACT: All back office, rents their own space, and capitalizes gaming system and terminal equipment. Performance based percentage compensation for gaming system and instant ticket management earned at 1.98% of sales

1990 – DITTLER BROTHERS CONTRACT: scratch ticket printing vendor, fixed price per thousand tickets equivalent to 2.45% of sales

2011 – SCIENTIFIC GAMES INTL CONTRACT: scratch ticket printing vendor performance based percentage at 1.81% of sales



### **Mandated Limits**

Limits set in Idaho Code apply to both continuously appropriated and regularly appropriated funds

67-7449 - 15% CAP ADMINISTRATIVE COSTS 1989 - 2011 Average = 9.07%

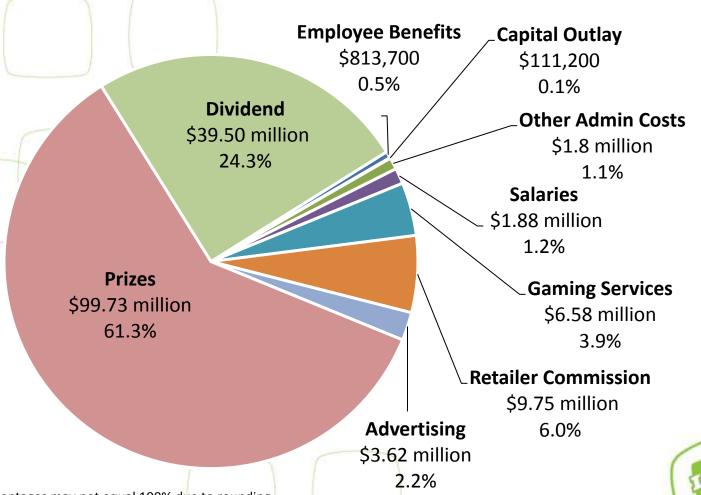
67-7414 - 6% CAP RETAILER COMMISSIONS 1989 - 2011 Average = 5.84%

67-7449 - 3.5% CAP ADVERTISING/PROMOTION 1989–2011 Average Costs = 2.69%

The Idaho Lottery Commission provides oversight and approval is required for our Business Plans.

## Fiscal Year 2013

Sales Goal \$162,600,000 (+4.6%)



NOTE: Percentages may not equal 100% due to rounding

## Fiscal Year 2013

Governor's Recommendation \$5,228,900 (-51.5%)

